Academy of Media Arts

October Board Meeting

Published on October 21, 2022 at 5:07 PM PDT

Date and Time
Tuesday October 25, 2022 at 5:30 PM PDT

Agenda

	Purpose	Presenter	Time
I. Opening Items			**5:30 PM**
A. Record Attendance			1 m
B. Call the Meeting to Order			
C. Remote Meeting Resolution	Vote	John White	2 m

RECOMMENDATION TO APPROVE TELECONFERENCE BOARD MEETING PURSUANT TO SPECIAL RULES OF GOVERNMENT CODE SECTION 54953(e)
The Academy of Media Arts Board of Directors determines, in accordance with Government Code Section 54953(e)(1)(B), that meeting in person would present imminent risks to the health or safety of attendees. Pursuant to Government Code Section 54953(e)(3), the Board has also reconsidered the circumstances of the State of Emergency declared by the Governor on March 4, 2020, and finds the State of Emergency continues to directly impact the ability of the Directors to meet safely in person and/or that State or local officials continue to impose or recommend measures to promote social distancing.

D. Public Comment	Discuss		5 m
E. Approve Minutes	Approve Minutes	Dana Hammond	2 m

Approve minutes for 9/27 Board Meeting on September 27, 2022

II. Academic Excellence			**5:40 PM**
A. Principal's Academic Update	FYI	Mary Williams	10 m

- 21-22 CAASPP Data
- Fall NWEA MAP Results
- Fall NWEA MAP Participation
- 21-22 ELPAC Data
- EL and LTEL Population
- Instructional Action Plan

III. CEO Support And Eval			**5:50 PM**
A. General CEO Updates	FYI	Dana Hammond	5 m

	Purpose	Presenter	Time
B. HR Updates	FYI	Arianna Haut	5 m

Report from NRG on recruiting work and national staffing shortage.

C. CEO Report on Teacher Credentialing 5 m

- Current status of teacher credentials
- CalSAAS Update

D. Compliance Deadlines

In an effort to demonstrate AMA's commitment to timely and thorough responses to all compliance requirements, we review recent and upcoming compliance deadlines at each board meeting.

- Monthly Classification and Statistical Report (Becky)
- Appoint Audit Committee (Board)
- Complete nutrition verification process (Treisha)
- 10/28: Q1 LAUSD Dropbox Submission (Treisha)
  - Administrator Certification of Compliance Monitoring (Binder 1)
  - Certification of Clearances, Credentials, and Mandated Reporter Training (Binder 3A)
  - 23-24 Lottery Form (Binder 3)
  - School Safety Plan (Binder 3)
  - EL Master Plan Certification (Binder 3)
- 11/14: 2022-2023 First Period Interim Financial Report (Walter)
- 12/7: P1 Attendance Report (Walter & Becky)
- 12/15: 21-22 Audited Financials (Walter & Dana)
- 1/13: Board Certification of Compliance Monitoring (Dana)

E. Plan for Committee on Assignments	Vote	Dana Hammond	5 m

A district may establish a Committee on Assignments, as outlined in California Education Code 44258.7(d) to review and approve assignments of teachers employed on a full-time basis in grades K-12 who have special skills and preparation outside of his or her credential authorization, to teach an elective course. An “elective course” is a course other than English, Mathematics, Science, or Social Studies.

IV. Finance 6:10 PM

A. September Financials	Vote	Walter Wallace	5 m
B. Proposed Budget Updates	Vote	Walter Wallace	10 m

V. Governance 6:25 PM

A. Audit Committee	Discuss	Walter Wallace	5 m

The board will discuss whether to form an audit committee and the review process in preparation for December's audit review and approval.

VI. Other Business

	Purpose	Presenter	Time
VII. Closing Items			
A. Adjourn Meeting	Vote		

Coversheet

Approve Minutes

Section: I. Opening Items
Item: E. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for 9/27 Board Meeting on September 27, 2022

DRAFT

Academy of Media Arts

Minutes

9/27 Board Meeting

Date and Time
Tuesday September 27, 2022 at 3:30 PM

Location
https://us02web.zoom.us/j/8524934928
Meeting ID: 852 493 4928
Passcode: dTYT57

Directors Present
A. Tijani (remote), C. Staebell (remote), C. Young (remote), J. White (remote), L. Ballton (remote)

Directors Absent
None

Directors who left before the meeting adjourned
A. Tijani

Ex Officio Members Present
D. Hammond (remote)

Non Voting Members Present
D. Hammond (remote)

Guests Present
W. Wallace (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

J. White called a meeting of the board of directors of Academy of Media Arts to order on Tuesday Sep 27, 2022 at 3:30 PM.

C. Remote Meeting Resolution

Approved remote meeting for October 25.

D.

Approve 6/28/2022 Board Minutes

C. Young made a motion to approve the minutes from.
L. Ballton seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

C. Young	Aye
C. Staebell	Abstain
L. Ballton	Aye
J. White	Aye
A. Tijani	Aye

E. August 30, 2022 Board Minutes

A. Tijani made a motion to approve the minutes from.
L. Ballton seconded the motion.
Dr. Ballton noted that her votes were absent from the minutes; she did vote to approve.
The board **VOTED** to approve the motion.

Roll Call

J. White	Aye
C. Young	Aye
A. Tijani	Aye
C. Staebell	Aye
L. Ballton	Aye

II. Items for Board Review and Approval

A. Title I Parent Involvement Policy

C. Young made a motion to approve all policies for board review and approval.
C. Staebell seconded the motion.
Mr. Hammond presented the policy and explained the connection to Title I and LCAP, as well as tonight's family meeting and AMA's Parent Academy and other opportunities for parent involvement. Dr. White inquired how the information was disseminated to parents and Mr. Hammond shared that it would be reviewed at tonight's meeting as well as ongoing opportunities in the future.

Dr. White requested that all policies approved tonight be disseminated to AMA parents if that had not already been. Ms. Young recommended that all documents be automatically translated into Spanish and mentioned Reliable Translations could be a company to use if/when internal staff are not available (but noted that others are other available as well). Dr. White also has a contact for translation.

The board **VOTED** unanimously to approve the motion.

Roll Call

A. Tijani	Absent
C. Young	Aye
J. White	Aye
L. Ballton	Aye
C. Staebell	Aye

C. Young made a motion to consider all the policies as a batch and approve together.
L. Ballton seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

A. Tijani	Aye
J. White	Aye
C. Young	Aye
C. Staebell	Aye
L. Ballton	Aye

B. Homeless Education Policy

Mr. Hammond reviewed the efforts the school takes to identify, monitor, and support homeless students and to ensure the liaison is appropriately trained each year.
Motion to approve.
The board **VOTED** unanimously to approve the motion.

Roll Call

C. Staebell	Aye
J. White	Aye
L. Ballton	Aye
C. Young	Aye
A. Tijani	Absent

C. School Safety Plan

Mr. Hammond introduced Ms. Chanman, the Director of Facilities and Operations, who explained the safety plan developed for the new facility.
Motion to approve.
The board **VOTED** unanimously to approve the motion.

Roll Call

C. Young	Aye
A. Tijani	Absent
C. Staebell	Aye
L. Ballton	Aye
J. White	Aye

D. Suicide Prevention Policy

Mr. Hammond explained the policy and how it is currently being implemented at AMA.
Motion to approve.
The board **VOTED** unanimously to approve the motion.

Roll Call

A. Tijani	Absent
C. Staebell	Aye
L. Ballton	Aye
J. White	Aye
C. Young	Aye

E. California Mathematics Placement Act Policy

Mr. Hammond explained the policy and how it has been implemented at AMA, including the use of NWEA MAP, Achieve3000, and progress monitoring in Canvas. Mr. Hammond recently obtained a sponsor to cover the cost of Achieve3000.
Motion to approve.
The board **VOTED** unanimously to approve the motion.

Roll Call

J. White	Aye
C. Staebell	Aye
C. Young	Aye
A. Tijani	Absent
L. Ballton	Aye

F. School Uniform Policy

Mr. Hammond reviewed the content of the policy and its implementation at AMA.
A. Tijani left.
Motion to approve.
The board **VOTED** unanimously to approve the motion.

Roll Call

C. Staebell	Aye
L. Ballton	Aye
C. Young	Aye
J. White	Aye
A. Tijani	Absent

III. CEO's Report

A. School Administrator's Certification of Charter School Compliance Monitoring

Mr. Hammond reviewed the steps that the school has taken to address each item in the compliance monitoring checklist.

B. CalSAAS Progress Update

Mr. Hammond shared evidence that all identified misassignments have been addressed by the school and are currently under review.

C. Student Achievement and Educational Performance

Mr. Hammond reviewed progress on NWEA MAP testing.

D. Talent Update

Mr. Hammond shared the efforts to ensure full credentialing compliance and the new hire of a full-time science teacher.

E. Compliance Deadlines

Mr. Hammond reviewed all upcoming deadlines and AMA's process to ensure compliance.

F. LAUSD Oversight

Mr. Hammond updated the Board on ongoing communication between AMA and LAUSD Charter Schools Division.
Board members expressed appreciation for the comprehensive and compelling CEO report.

IV. Governance

A.

Written Plan to Resolve District's August 15 Notice to Cure

C. Young made a motion to approve the revised plan.
C. Staebell seconded the motion.
Mr. Hammond again briefly reviewed the Notice to Cure and previously reviewed response and then presented the updated written plan in addition to the previously provided written plan reviewed by the board at the August board meeting.

Ms. Young shared her review of LAUSD options in CHOICES and only identified Carson's musical entertainment and digital arts and Ryball's cinematic arts program as similar in LAUSD Central and South. Their combined seats are 113, and last year 185 students applied. She emphasized the need for a program like AMA for our community's needs.

As questions arose during the presentation of the plan, Ms. Young noted that CSD was present and could perhaps offer clarification if any items were being misunderstood.

Dr. White inquired whether the school had enough EL students to warrant some of the requirements; Mr. White explained that AMA's small number of EL students did not require an ELAC but that ELPAC testing is still required.

Mr. Hammond emphasized that he understood his responsibility as a leader and that there is no room for error, and that he believes AMA's executive team will help lead things forward in this new chapter. He also highlighted some changes and refinements to operational practices which have helped the school going forward.

Ms. Young expressed appreciation for the hard work of the AMA staff, her belief that CSD would like us to be successful, and optimism that this plan will resolve the issue.

Mr. White stated that the plan appeared to be thorough.

Ms. Ballton's audio did not seem to be working and her vote is marked as an abstention pending her input.
The board **VOTED** to approve the motion.

Roll Call	
C. Young	Aye
C. Staebell	Aye
J. White	Aye
A. Tijani	Absent
L. Ballton	Abstain

V. Finance

A. 2021-2022 Unaudited Actuals

C. Young made a motion to approve the unaudited actuals.
C. Staebell seconded the motion.
Mr. White presented the unaudited actuals to the Board. He noted that the school exceeded expectations for positive income, achieving an ending balance of more than $210k and a positive net income of more than $300k after starting the year in the red. The school also has additional COVID money to spend this school year.
The board **VOTED** to approve the motion.

Roll Call

J. White	Aye
C. Young	Aye
L. Ballton	Aye
A. Tijani	Absent
C. Staebell	Aye

B. EPA 21-22 Spending Report and 22-23 Spending Plan

C. Staebell made a motion to approve the EPA 21-22 spending report.
L. Ballton seconded the motion.
Mr. White reminded the board of the annual requirement to review and approve the EPA portion of LCFF, as they have done each year. He confirmed that last year's plan was followed as approved, and that this report should be posted on the school's website following board approval.
The board **VOTED** to approve the motion.

Roll Call

C. Staebell	Aye
J. White	Aye
C. Young	Aye
A. Tijani	Absent
L. Ballton	Aye

C. July and August Financials

C. Young made a motion to approve the financial report.
L. Ballton seconded the motion.
Mr. White presented the July and August financial reports. He noted the cash flow lag in July and August due to small LCFF payments in that period and the long delay in receiving funds from other categorical funds. Currently expenses are exceeding income, but this is typical for this time of year and should rebalance as other revenue sources come in, particularly given the upfront costs of moving to a new site and expanding operations.
The board **VOTED** to approve the motion.

Roll Call

A. Tijani	Absent
C. Staebell	Aye
L. Ballton	Aye
C. Young	Aye
J. White	Aye

VI. Closing Items

A. Adjourn Meeting

C. Young made a motion to adjourn the meeting.
C. Staebell seconded the motion.
The board **VOTED** unanimously to approve the motion.
There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:30 PM.

Respectfully Submitted,
J. White

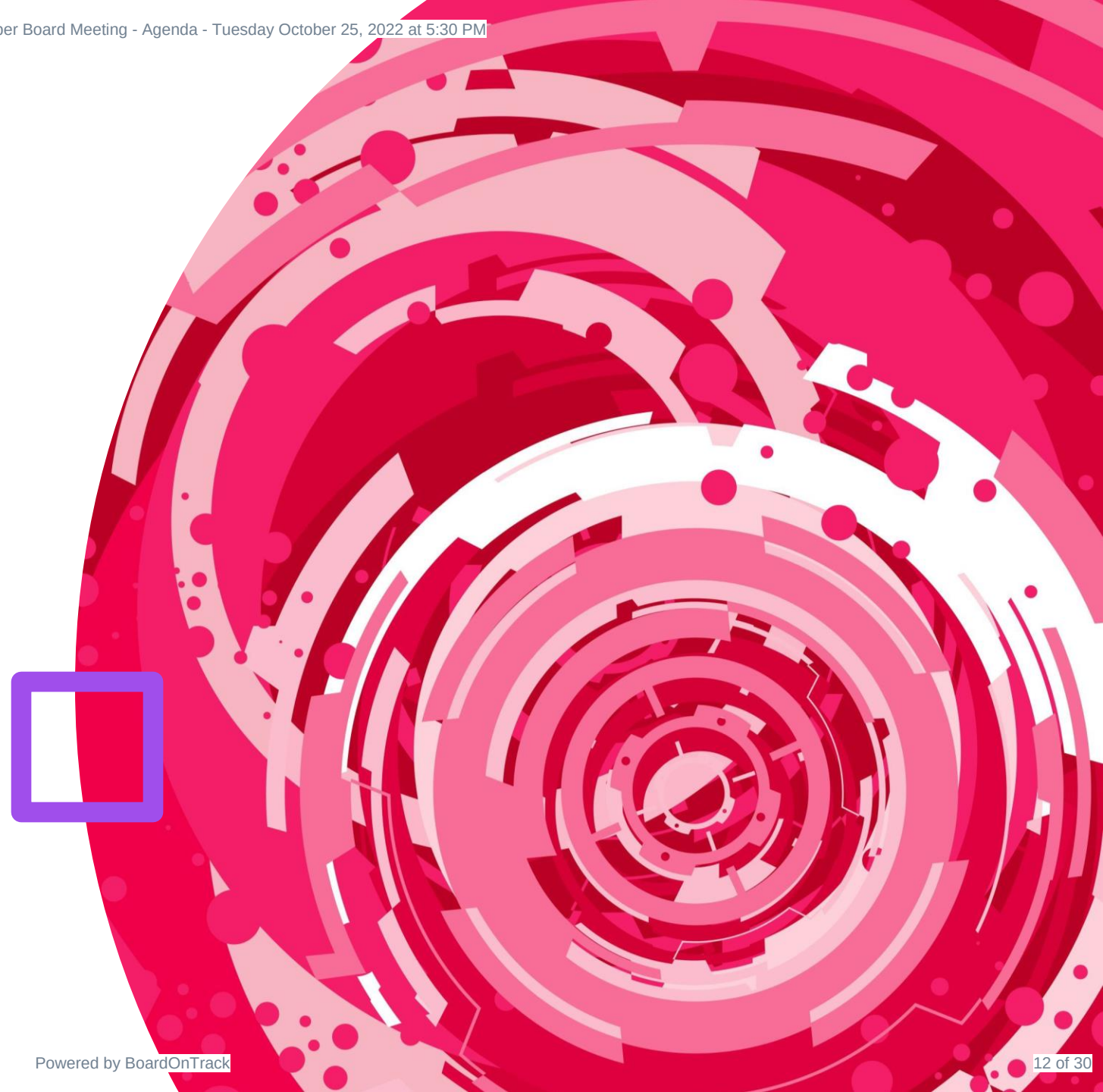
Coversheet

Principal's Academic Update

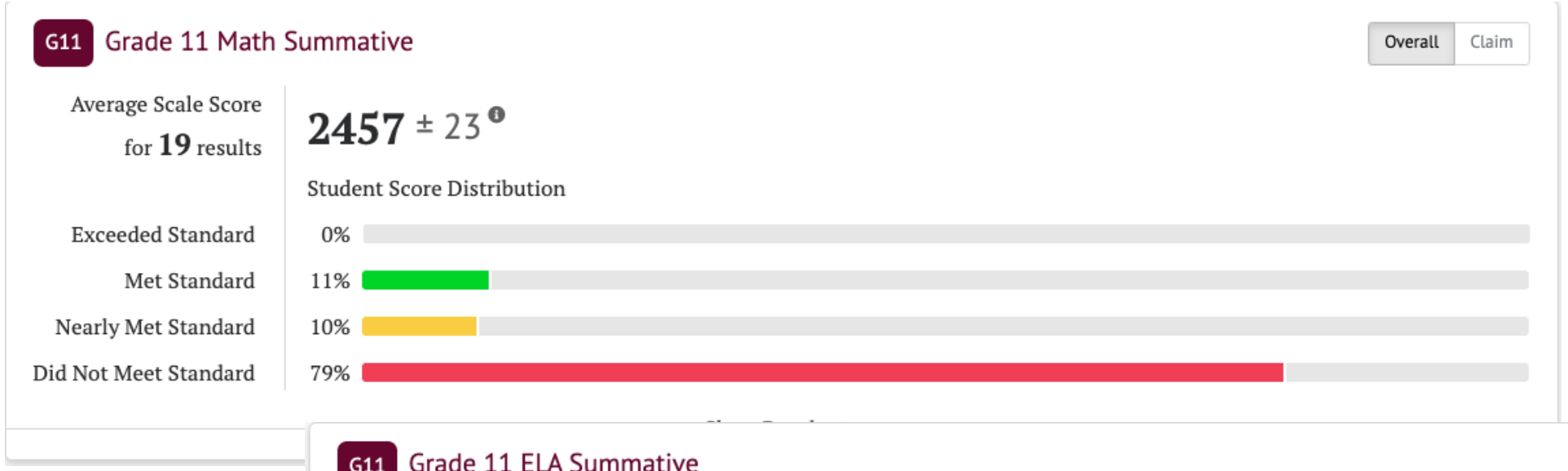
Section: II. Academic Excellence
Item: A. Principal's Academic Update
Purpose: FYI
Submitted by:
Related Material: Academic Data Presentation.pdf

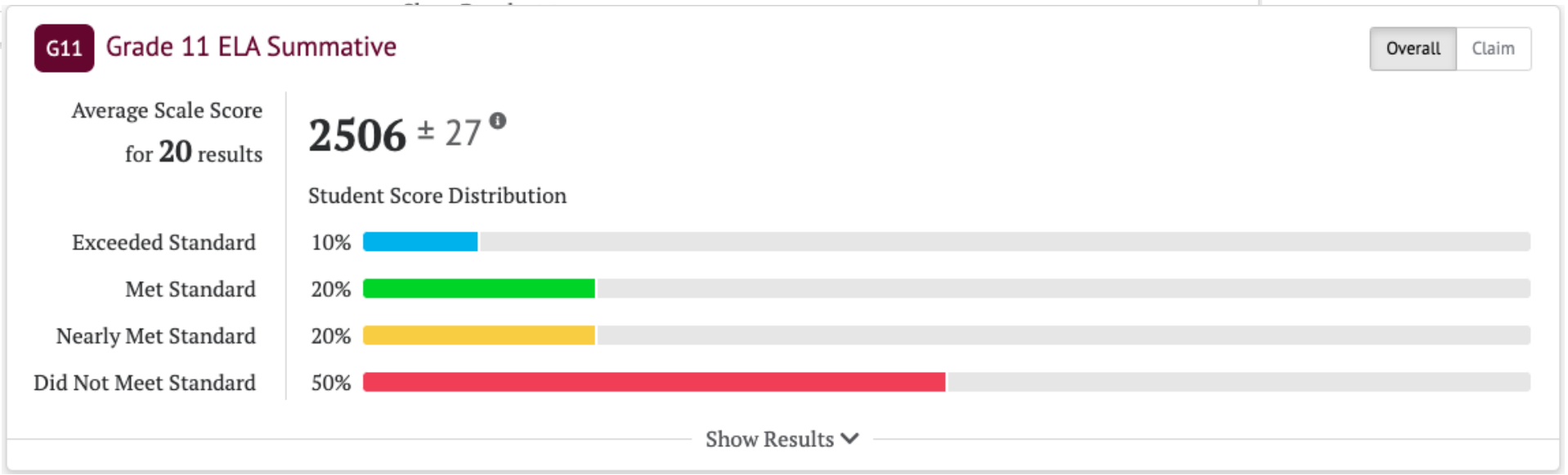
AMA Academic Excellence

Testing Updates



2021-2022 CAASPP Results

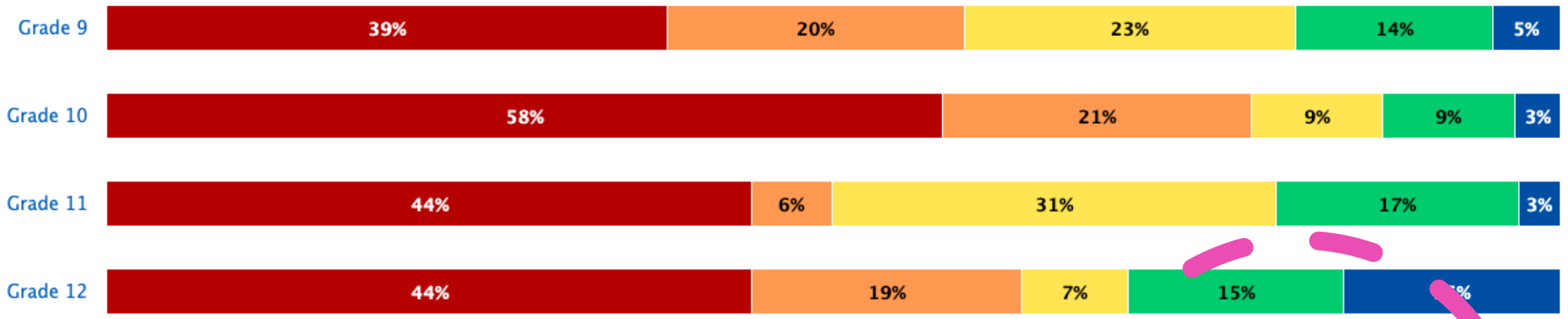




Fall 2022 MAP Testing Participation Rates

- **Reading**
  - **9th**: 100% of students tested
  - **10th**: 95% of students tested
  - **11th**: 95% of students tested
  - **12th**: 100% of students tested
- **Algebra I:** 100% of students tested
- **Geometry**: 97% of students tested
- **Algebra II**: 98% of students tested

School Achievement: Reading



Fall 2022 MAP Reading Results

Schoolwide growth in reading for our seniors was in the 99th percentile compared to national norms!!

Fall 2022 MAP Math Results

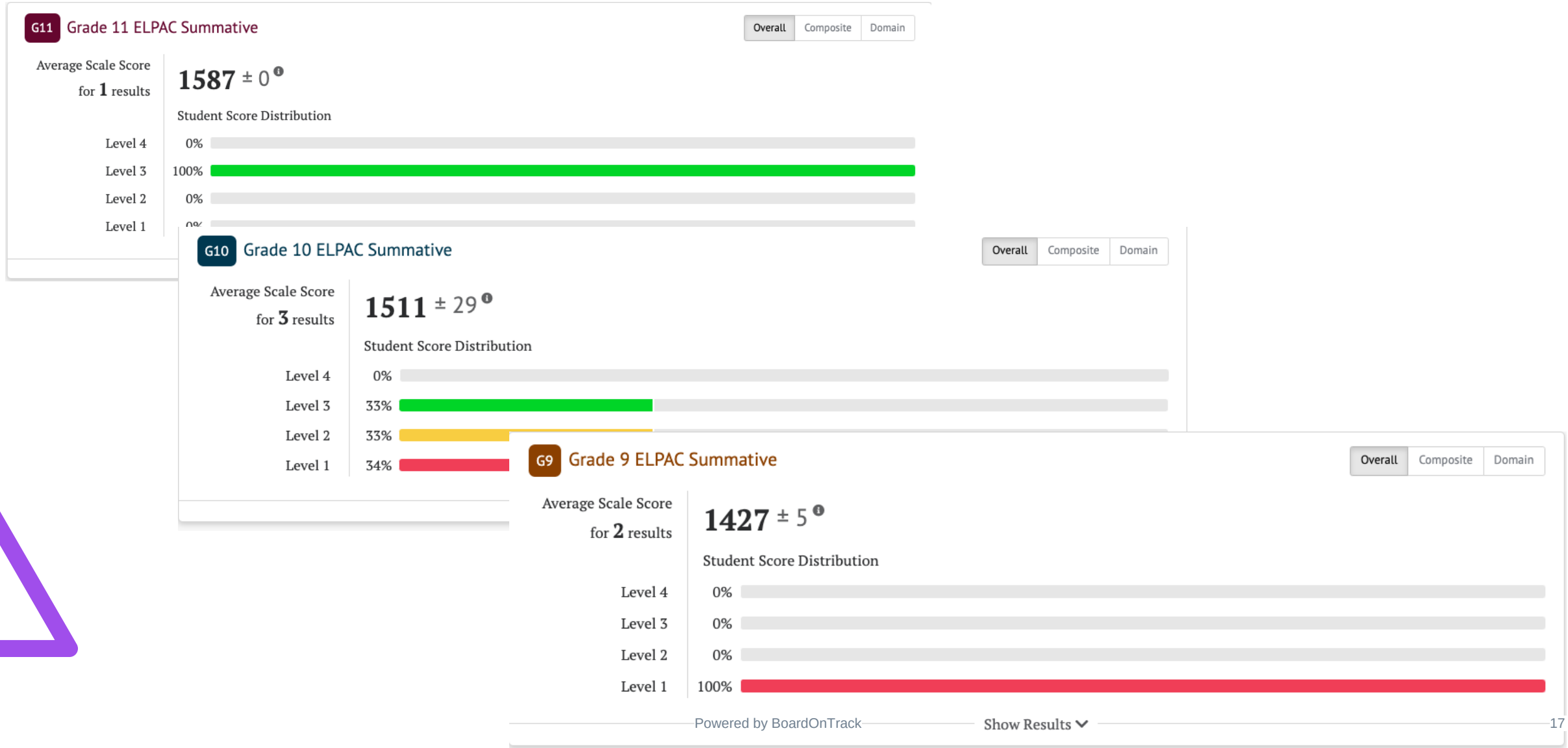
School Achievement: Algebra 1

School Achievement: Geometry

School Achievement: Algebra 2

Our seniors grew 10 points from last fall!!

2021-22 Summative ELPAC Results



Our 22-23 English Learner Population

11 students are classified as English Learners:

- Two 9th graders
- Two 10th graders
- Three 11th graders
- Four 12th graders
- Eight students who have been English Learners for six years or more (typically considered "Long-Term English Learners" or LTELs)

Academic Action Plan

- Daily Advisory
- Daily Incubator Lab
- Adaptive software support in reading and math using Achieve3000
- Interdisciplinary project-based learning
- Encouraging reading and writing outside of school hours
- Additional targeted practice using Khan Academy

Coversheet

Plan for Committee on Assignments

Section: III. CEO Support And Eval
Item: E. Plan for Committee on Assignments
Purpose: Vote
Submitted by:
Related Material: Plan for Committee on Assignments.pdf

Plan for Committee on Assignments

Education Code § 44258.7(d)

Academy of Media Arts will implement this Plan for Committee on Assignments, which governs the Committee on Assignments, including the procedures to be used to approve teacher assignments to non-core academic elective courses consistent with Education Code section 44258.7, subdivisions (c) and (d) for the benefit of the Academy of Media Arts community. "Elective course" for this purpose is a course that does not grant graduation credit for English, Mathematics, Science, or Social Science.
Academy of Media Arts' Plan for Committee on Assignments shall be as follows:

1. Committee Members: The Board approves the initial Committee on Assignment as Zarbab Ali (teacher), Karen Brambila (teacher), Elizabeth Gonzalez (administrator), and Mary Williams (administrator) with a one-year term starting on October 26, 2022.
2. Procedure for Selecting Committee Membership: The Committee on Assignment shall consist of two teachers who are selected by teacher(s) and two administrators who are selected by administrator(s).
3. Term of Office for Committee Members: Committee members will serve one-year terms until their successor is elected. There are no term limits. A Committee member may be removed by a majority vote of the members of the Committee.
4. Criteria for Considering Teacher Qualifications: The Committee will consider one or more of the following criteria when determining teacher qualifications for assignments:
    - College coursework and/or certificate of competence
    - Relevant practical experience, including volunteer work or extracurricular activities
    - Successful completion of relevant professional growth activities/experiences
    - Results of oral interviews
    - Review of portfolio and instructional plan containing evidence of demonstrated knowledge
    - Such other criteria as deemed appropriate by the Committee

5. Committee Authorization and Documentation: The Committee can recommend and approve an assignment via electronic communication. If a Committee approves an assignment for an elective course, the Executive Director or designee shall maintain the Review and Approval Form.
6. Term of Committee Authorization: Assignments approved by the Committee will be for a maximum of one school year, but may be extended in subsequent years by action of the Committee.

Plan for Committee on Assignments Authorized and Approved by:

_____ _____

CEO Date

_____ _____

Board Chair Date

ACADEMY OF
MEDIA ARTS.

Coversheet

September Financials

Section: IV. Finance
Item: A. September Financials
Purpose: Vote
Submitted by:
Related Material: September Financial Report.pdf

Academy of Media Arts

Statement of Activity

September 2022

	TOTAL
Revenue	
8011 Local Control Funding Formula	85,703.00
8012 Education Protection Account Revenue	4,217.00
8096 In Lieu of Property Tax	21,372.00
8285 Federal Special Education Revenue	1,650.00
8290 Other Federal Revenue	80,628.00
8590 All Other State Revenues	22,678.00
8660 Interest Income	0.01
8677 State Special Education Revenue	6,603.00
8682 Foundation Grants/Donations	53,000.00
Total Revenue	**$275,851.01**
GROSS PROFIT	**$275,851.01**
Expenditures	
1100 Certificated Teachers' Salaries	42,349.06
1300 Certificated Supervisor and Administrator Salaries	15,833.34
2100 Instructional Aide Salaries	17,247.48
2200 Classified Support Salaries	14,209.76
2300 Classified Supervisor and Administrator Salaries	12,500.00
2400 Clerical, Technical, and Office Staff Salaries	4,791.66
3313 OASDI	6,602.03
3323 Medicare	1,544.05
3403 Health & Welfare Benefits	3,611.11
3503 State Unemployment Insurance	653.03
3603 Worker Compensation Insurance	-4,635.00
4300 Materials and Supplies	466.57
4381 Materials for Plant Maintenance	993.65
4430 Noncapitalized Student Equipment	132,043.09
4700 Food and Food Supplies	631.63
5400 Insurance Exp	8,744.00
5500 Operation and Housekeeping Services	55,185.32
5600 Space Rental/Leases Expense	38,750.17
5800 Academic Consultants	2,500.00
5803 Banking and Payroll Service Fees	496.80
5805 Legal Services	2,095.87
5810 Educational Consultants	14,400.00
5873 Financial Services	40.00
5875 District Oversight Fee	876.00
7141 Special Education Encroachment District	4,597.00
7438 Debt Service - Interest	883.00
Total Expenditures	**$377,409.62**
NET OPERATING INCOME/(LOSS)	**$ -101,558.61**
NET INCOME/(LOSS)	**$ -101,558.61**

Academy of Media Arts

Statement of Financial Position

As of September 30, 2022

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1072 Bill.com Money Out Clearing	0.00
9120 AMA Checking	0.00
9121 AMA Savings	3,078.68
Total Bank Accounts	**$3,078.68**
Accounts Receivable	
9285 Fundraising Receivable	0.00
Total Accounts Receivable	**$0.00**
Other Current Assets	
9290 Due from Grantor Governments	228,755.79
9330 Prepaid Expenses	0.00
Total Other Current Assets	**$228,755.79**
Total Current Assets	**$231,834.47**
Fixed Assets	
9420 Land Improvements	12,350.00
9440 Fixed Asset Furniture Fixtures and Equipment	0.00
9441 Fixed Asset Computers	13,323.52
9445 Accumulated Depreciation - FF&E	0.00
9446 Accumulated Depreciation - Computers	-13,323.52
Total Fixed Assets	**$12,350.00**
Other Assets	
9350 Security Deposits	258,600.73
Total Other Assets	**$258,600.73**
TOTAL ASSETS	**$502,785.20**
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
9500 Accounts Payable-System	350,092.93
Total Accounts Payable	**$350,092.93**
Credit Cards	
9506 Credit Card Payable	-2,393.49
9507 Credit Card Rewards Pts	723.30

Academy of Media Arts

Statement of Financial Position

As of September 30, 2022

	TOTAL
Total Credit Cards	**$ -1,670.19**
Other Current Liabilities	
9501 Accrued Salaries	70,370.77
9502 Accrued Payroll Taxes	0.00
9505 Accounts Payable-Accrual	0.00
9590 Due to Grantor Governments	28,846.00
9640 Loans Payable	0.00
9641 CSRLF Loan - Current Yr Portion	12,320.00
9646 Loans Payable - Charter Asset Managment Group	0.00
9650 Unearned Revenue	71,962.00
9660 Voluntary Deductions	0.00
Loan Payable	
9601 SBA PPP Loan	0.00
Total Loan Payable	**0.00**
Total Other Current Liabilities	**$183,498.77**
Total Current Liabilities	**$531,921.51**
Long-Term Liabilities	
9663 Revolving Loan Payable	36,951.00
Total Long-Term Liabilities	**$36,951.00**
Total Liabilities	**$568,872.51**
Equity	
9793 Audit Adjustment to Net Assets	-9,327.81
Opening Balance Equity	0.00
Retained Earnings	246,215.28
Net Income/ (Loss)	-302,974.78
Total Equity	**$ -66,087.31**
TOTAL LIABILITIES AND EQUITY	**$502,785.20**

Coversheet

Proposed Budget Updates

Section: IV. Finance
Item: B. Proposed Budget Updates
Purpose: Vote
Submitted by:
Related Material: 2022-23 Updated Budget 10-25-22.pdf

Academy of Media Arts Updated Budget - 2022-23 through 2024-25			FY 22-23
	Enrollment		**145**
	UPP - 73%		**100**
	ADA		**137.75**
Object	**Description**	Funding Rates	
8011	LCFF Revenue	9897.68	1,533,924.00
8012	Education Protection Account Revenue	200	27,550.00
8096	Charter Schools Funding In-Lieu of Property Taxes	3094	436,392.00
Total LCFF			**1,997,866.00**
8181	Special Education - IDEA	245	33,749.00
8291	Title 1	245.5	33,465.00
8292	Title 2		4,678.00
8292	Title 4		10,000.00
8292	Other Federal Programs - ELO/IPI/		257,247.00
8220	Federal Child Nutrition Programs	1085.4	149,514.00
Total Federal Revenue			**488,653.00**
8520	State Child Nutrition Program	90	12,398.00
8550	Mandated Block Grant		4,503.00
8560	State Lottery Revenue Prop 20	70	9,643.00
8560	State Lottery Revenue Unrestricted	177	24,382.00
8590	Other State Grants		-
8590	SB740	row 115	173,014.00
Other State Revenue			**223,940.00**
8791	Special Education - AB602	979	134,857.00
8699	Academy of Media Arts Foundation		780,000.00
Local Revenue			**914,857.00**
Total Revenue			**3,625,316.00**
1100	Teachers' Salaries		546,362.00
1200	Certificated Pupil Support Salaries		30,240.00
1300	Certificated Supervisor and Administrator Salaries		187,920.00
Certificated Salaries			**764,522.00**
2100	Instructional Aide Salaries		103,980.00
2200	Classified Support Salaries (Maintenance, Food, Securi		161,260.00
2300	Classified Supervisor and Administrator Salaries		150,000.00
2400	Clerical, Technical, and Office Staff Salaries		54,018.00
2900	Other Classified Salaries (Noon and Yard Sup, etc.)		
Classified Salaries			**469,258.00**

Academy of Media Arts Updated Budget - 2022-23 through 2024-25			FY 22-23
	Enrollment		**145**
	UPP - 73%		**100**
	ADA		**137.75**
Object	**Description**	Funding Rates	
3101	STRS		
3313	OASDI	0.062	76,494.00
3323	Medicare	0.0145	17,890.00
3403	Health & Welfare Benefits	4500	76,500.00
3503	State Unemployment Insurance	$420/$840	18,507.00
3603	Worker Compensation Insurance	0.02	24,676.00
3903	Other Employment Benefits	0.05	19,113.00
Employee Benefits			**233,180.00**
Total Personnel Expenses			**1,466,960.00**
4100	Approved Textbooks and Core Curricula Materials		
4200	Books and Other Reference Materials		4,550.00
4300	Materials and Supplies		34,000.00
4315	Classroom Materials and Supplies		9,275.00
4410	Software		10,000.00
4400	Noncapitalized Equipment		15,000.00
4430	Noncapitalized Student Equipment		136,000.00
4700	Food and Food Supplies		95,000.00
Books and Supplies			**303,825.00**

Academy of Media Arts Updated Budget - 2022-23 through 2024-25			FY 22-23
	Enrollment		**145**
	UPP - 73%		**100**
	ADA		**137.75**
Object	**Description**	Funding Rates	
5200	Travel and Conferences		3,675.00
5210	Training and Development Expense		10,000.00
5300	Dues and Memberships		1,000.00
5400	Insurance		36,925.00
5500	Operation and Housekeeping Services		380,920.00
5600	Space Rental/Leases Expense (w/ expansion)		514,500.00
5601	Building Maintenance		2,000.00
5605	Equipment Rental/Lease Expense		20,000.00
5610	Design Services - Expansion		67,772.00
5800	Professional/Consulting Services and Operating Expenditures		40,000.00
5803	Banking and Payroll Service Fees		8,000.00
5805	Legal Services		30,000.00
5810	Educational Consultants		150,000.00
5811	Student Transportation/Field Trips		267,614.00
5815	Advertising/Recruiting		15,000.00
5850	Student Activities		20,000.00
5873	Financial Services		10,000.00
5875	District Oversight Fee		19,979.00
5877	IT Services		48,000.00
5890	Interest Expense		2,000.00
5900	Communications (Tele., Internet, Copies,Postage,Messenger)		10,000.00
Services & Other Operating Expenses			**1,657,385.00**
6900	Depreciation Expense		-
Capital Outlay			**-**
7141	Special Education Encroachment/Admin	0	93,808.00
7438	CSRLF Interest		1,238.00
Other Outgo			**95,046.00**
Total Operational Expenses			**2,056,256.00**
Total Expenses			**3,523,216.00**
Net Income			**102,100.00**